

The background of the slide features a large, light green watermark of the University of Hawaii seal. The seal is circular and contains a stylized torch, a book, and a gear. The text "UNIVERSITY OF HAWAII" is at the top, "MĀLAMALAMA" is in the center, and "1907" is at the bottom. The Hawaiian phrase "EA O KA 'ĀINA I KA PONO" is written around the bottom edge of the seal.

BOARD OF REGENTS

Committee on Budget and Finance

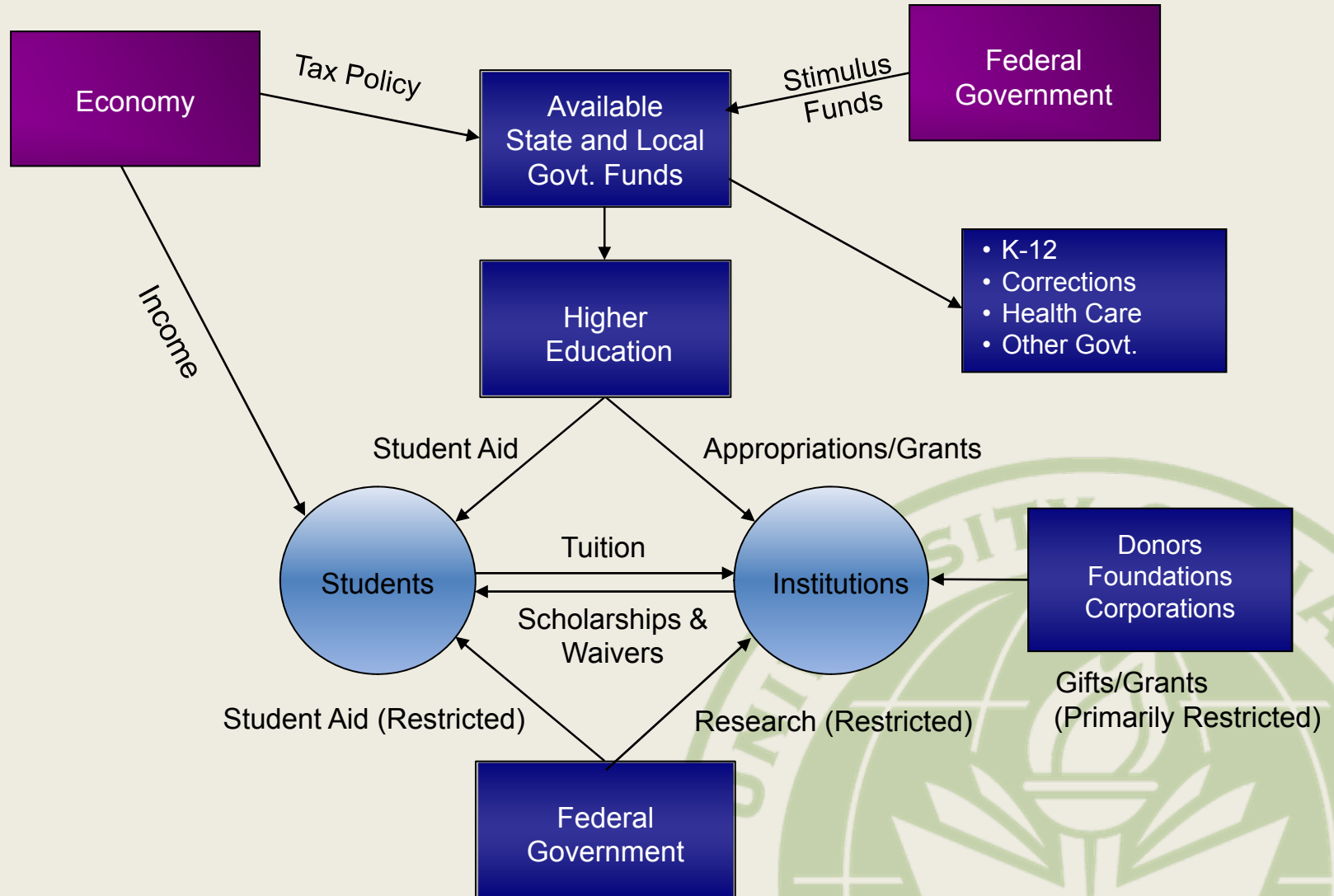
Meeting on the Supplemental Budget for the Fiscal Year 2012-2013

Howard Todo
VP for Budget and Finance and Chief Financial Officer

Brian Minaai
Associate Vice President for Capital Improvements

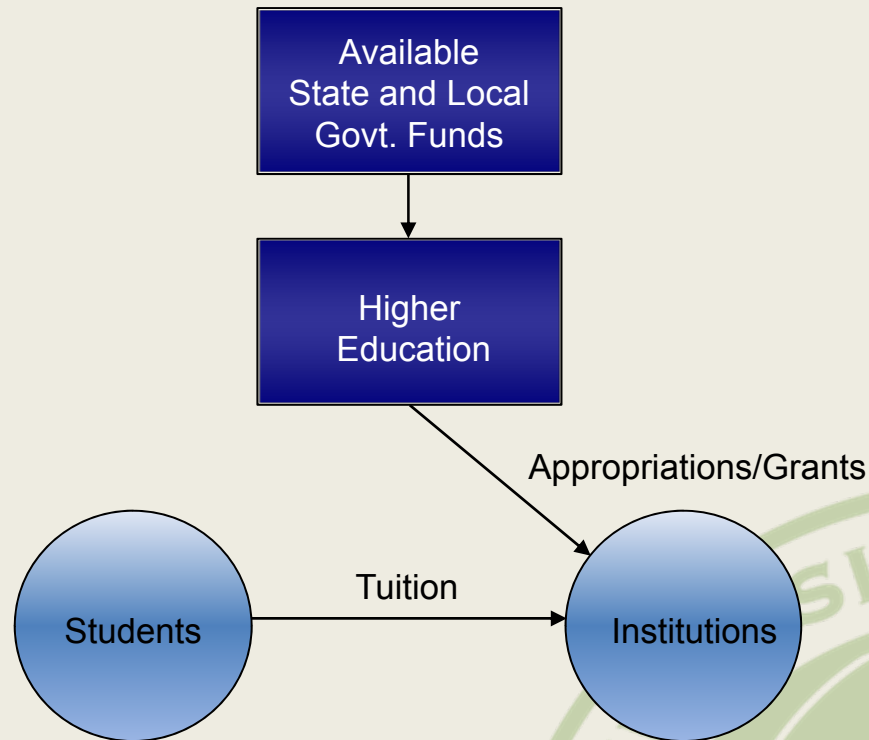
September 13, 2011

The Flow of Funds

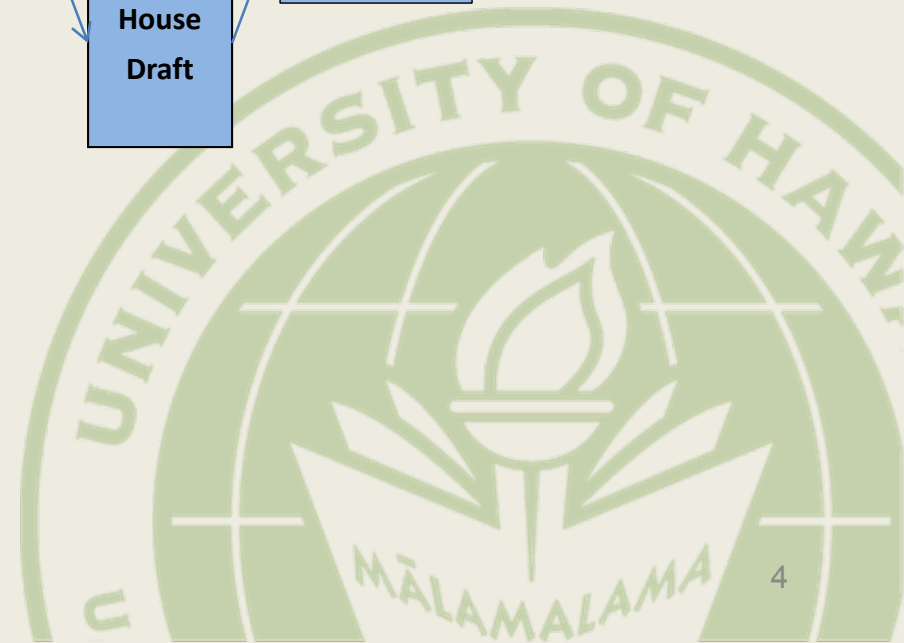
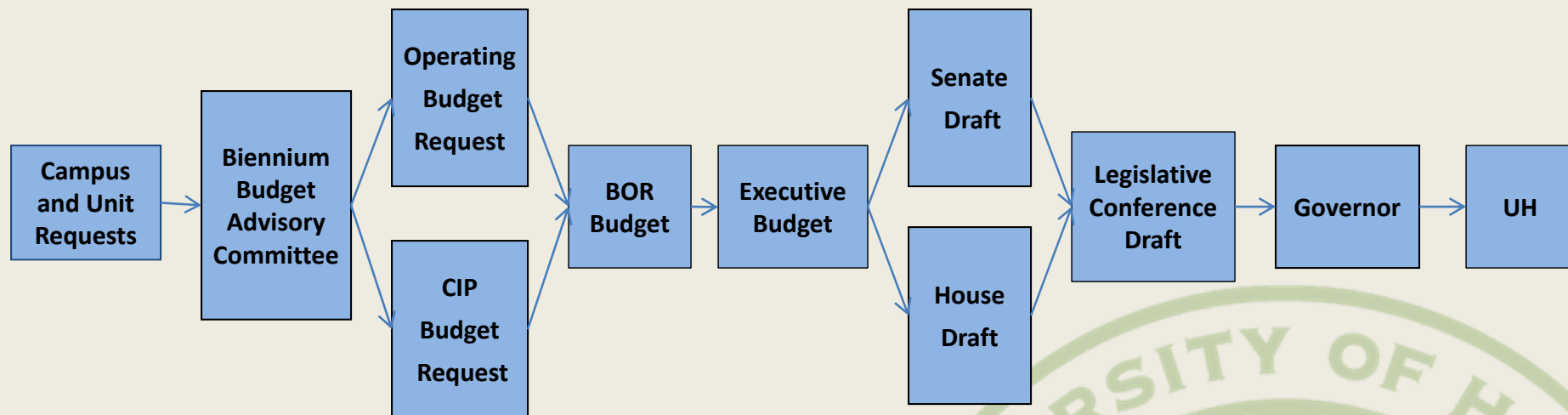


The Flow of Funds to Institutions

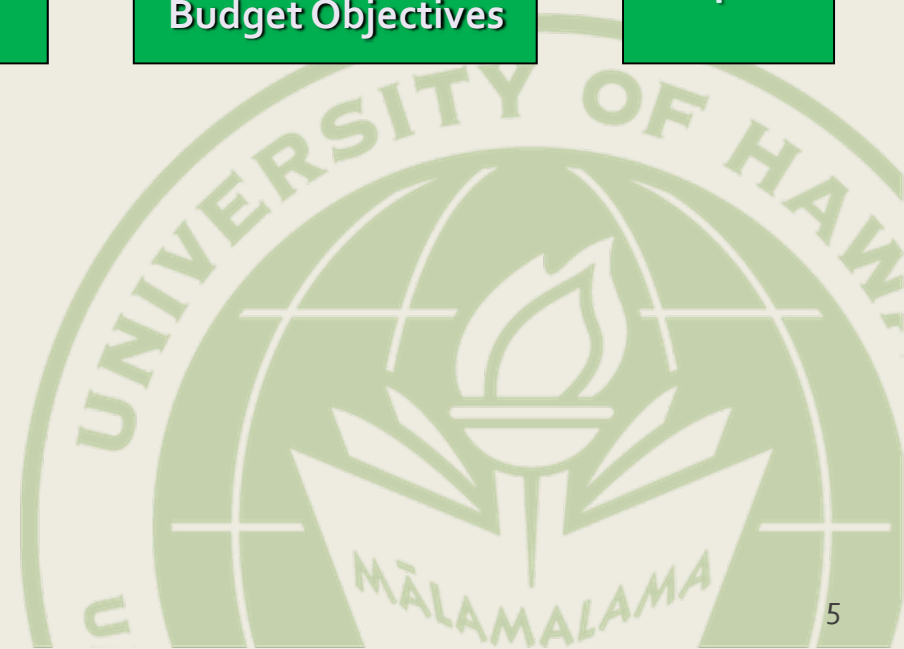
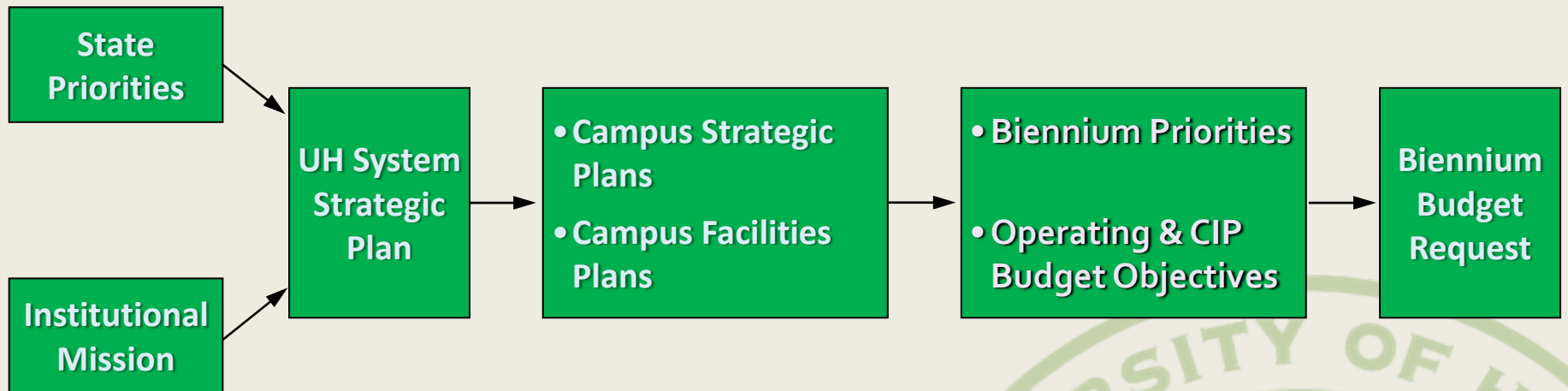
(For General Purposes)



Biennium Budget Process



University of Hawai'i System Planning



Budget Policy Paper

The biennial budget policy paper, in accordance with Board of Regents Policy, Section 8-3, guides the preparation of the biennium budget, and includes:

- The environmental context for budget building
- General program, policy and management objectives
- Institutional priorities

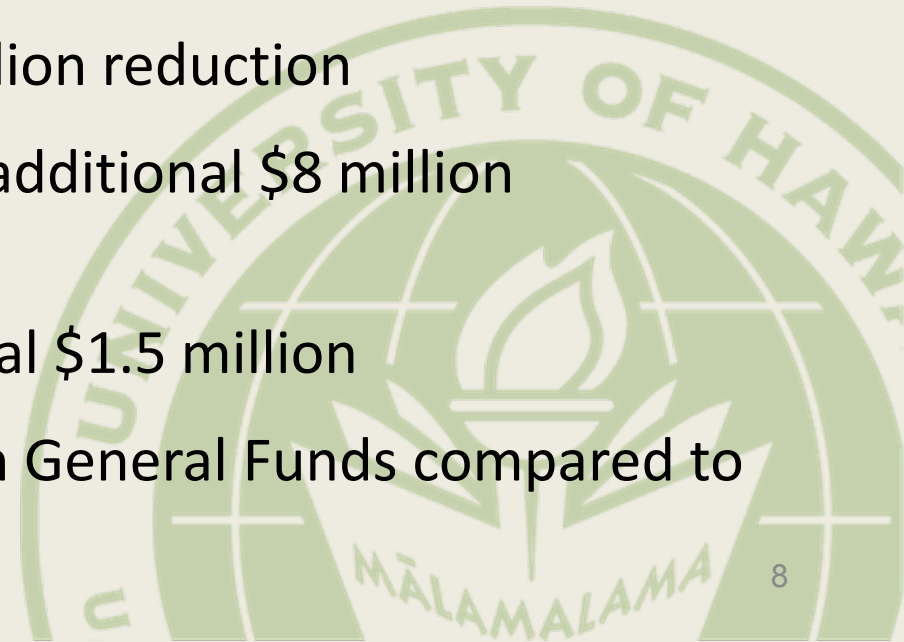


Environmental Context



State General Fund Actions

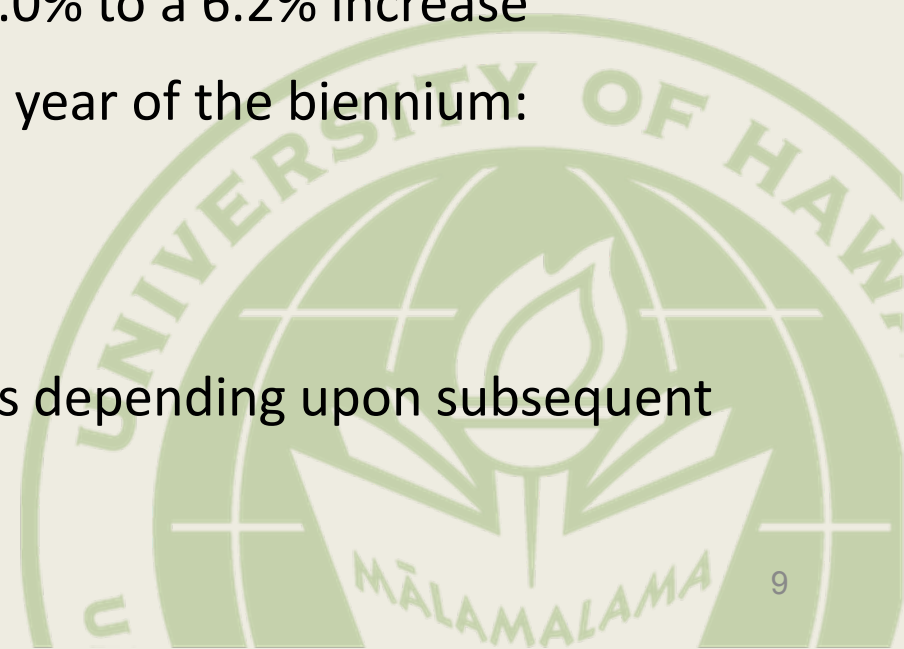
- FY 2010
 - State appropriation reduced by \$46 million
 - Governor restricted additional \$52 million
 - 21% decrease to our general funds
- FY 2011
 - Executive Budget -- \$100 million reduction
 - Legislature appropriated an additional \$8 million reduction
 - Governor restricted additional \$1.5 million
 - More than a 23% decrease in General Funds compared to FY 2009



Council on Revenues Projections

As of August 2010 Board of Regents meeting

- May 27, 2010 meeting:
 - Revised upward its forecast for State General Fund tax revenue for FY 2009-10 from a -2.5% decrease to a +4.0% increase (actual ended up being 3.9%)
 - Revised upward its forecast for State General Fund tax revenue growth for FY 2010-11 from a 6.0% to a 6.2% increase
- Projections for the first and second year of the biennium:
 - FY 2011-12: 5.8% increase
 - FY 2012-13: 5.7% increase
- Governor may further restrict funds depending upon subsequent Council on Revenues projections



Council on Revenues Projections

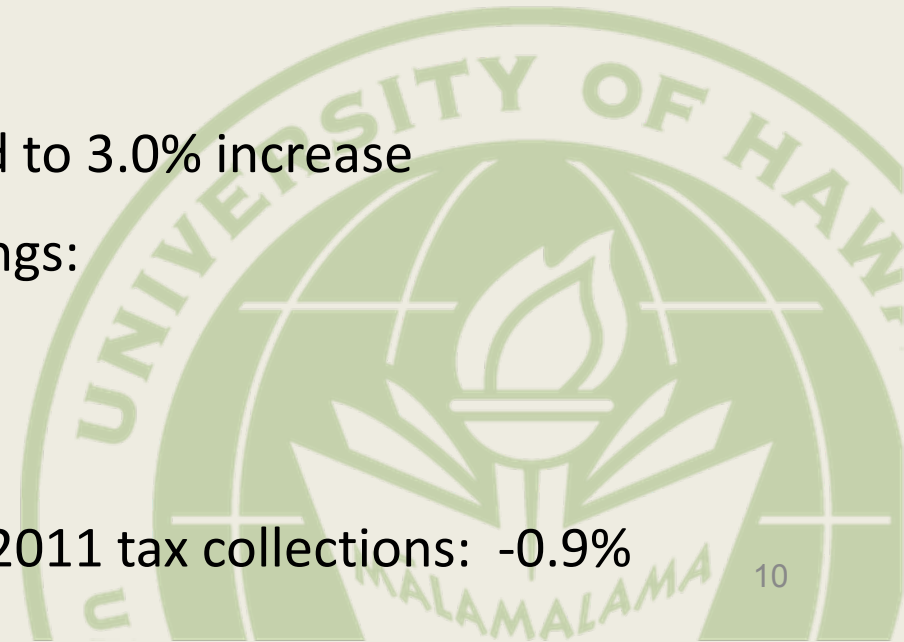
Subsequent Changes

- September 8, 2010 meeting:

Revised downward its forecast for State General Fund tax revenue growth for FY 2010-11 from a 6.2% increase to a 2.0% increase

Projections for the first and second year of the biennium:

- FY 2011-12: 10.0% increase
- FY 2012-13: 6.0% increase
- December 29, 2010 meeting:
Revised growth for FY 2011 upward to 3.0% increase
- March 29 and May 26, 2011 meetings:
 - FY 2011: -1.6%
 - FY 2012: 11% increase
- Preliminary estimates of actual FY 2011 tax collections: -0.9%



Internal Context

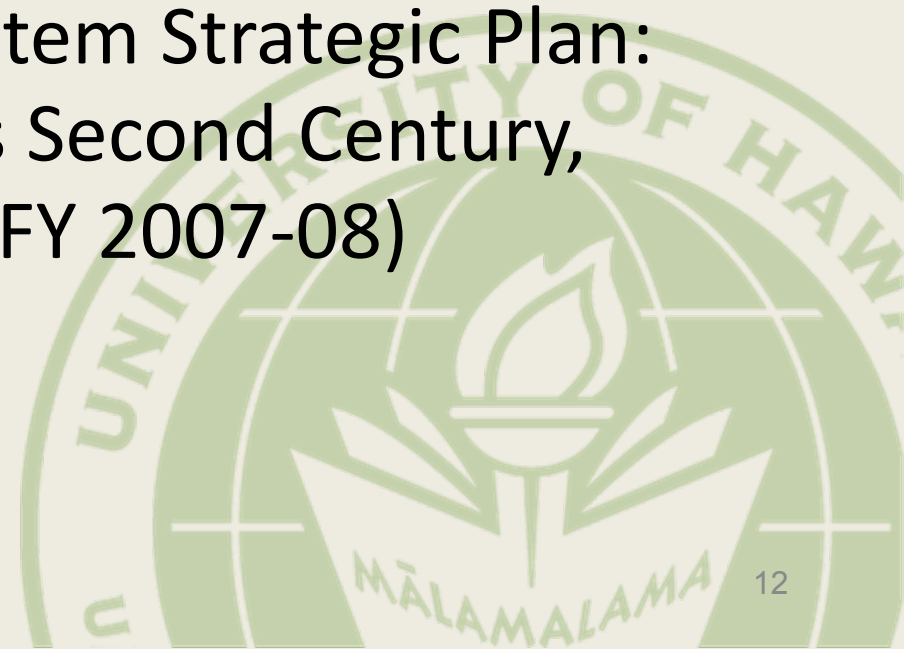
- All-time high in enrollment with more than 60,000 students in Fall 2010 and projected to remain at that level or higher this Fall
- Executive, faculty & staff wage cuts (no loss of instructional days)
- Reduction in classes and support services at some campuses and programs
- Campuses closed during breaks



Program, Policy, and Management Objectives, and Institutional Priorities

Strategic Plan

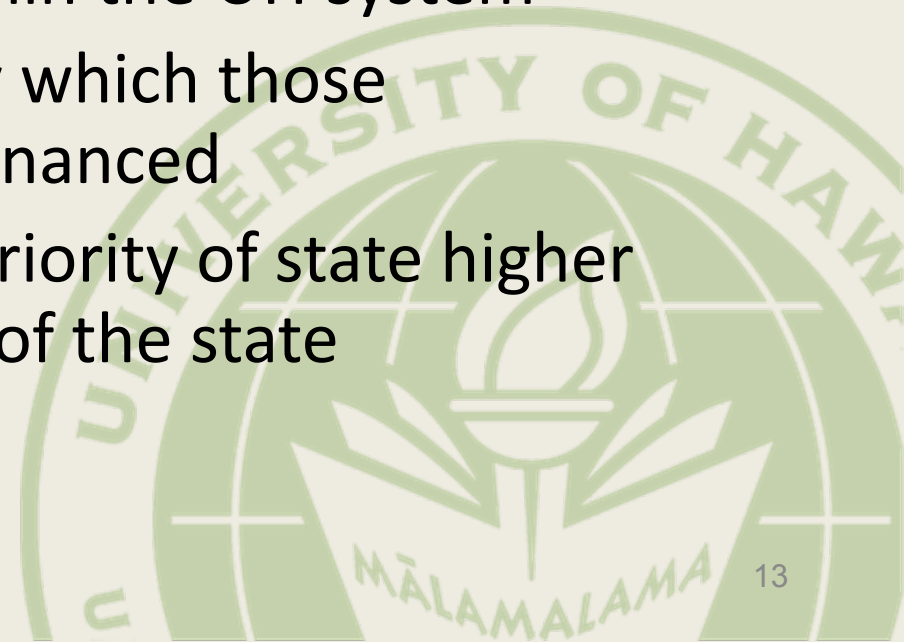
June 2002, the Board of Regents adopted the University of Hawai'i System Strategic Plan: Entering the University's Second Century, 2002–2010 (revisited in FY 2007-08)



Second Decade Project

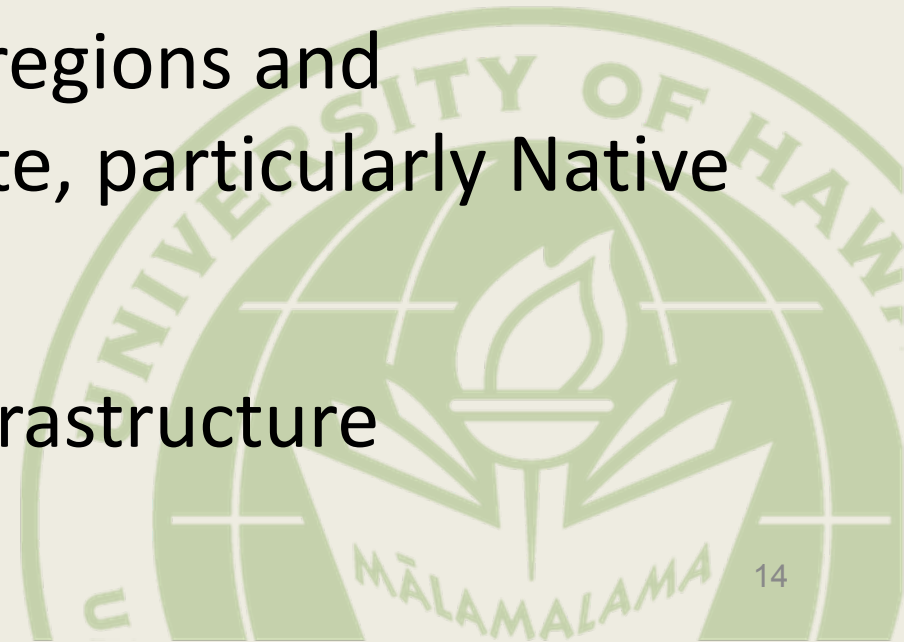
FY 2006-07

- To identify the higher education needs of the State of Hawai'i in the next decade
- To determine those needs that should be met by which of the campuses within the UH system
- To determine the means by which those responsibilities should be financed
- To determine the relative priority of state higher education needs by region of the state



Hawai'i's Higher Education Needs

1. Increase the educational capital of the state
2. Expand workforce development initiatives
3. Contribute to the State's economy
4. Address underserved regions and populations of the state, particularly Native Hawaiians
5. Renew and expand infrastructure



Strategic Plans

- System strategic plan revisited during the 2007-08 academic year through a series of meetings with the University community and the general public
 - Strategic goals affirmed
 - Differentiate system and campus roles
 - Establish clear and measurable outcomes to assess performance and progress
 - Articulate plan in terms of the higher education needs of the state
- System strategic plan to inform campus strategic plans

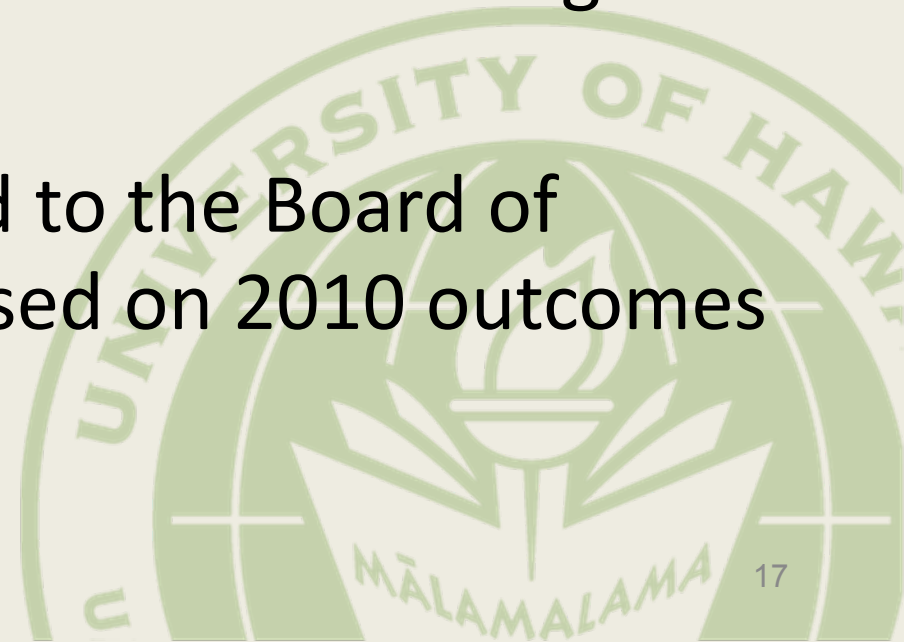


Strategic Outcomes, 2008–2015

- Positioning the University of Hawai‘i as one of the world’s foremost indigenous-serving universities by supporting the **access and success of Native Hawaiians**.
- Increasing the **educational capital** of the state by increasing the participation and completion of students, particularly Native Hawaiians, low-income students, and those from underserved regions.
- **Contributing to the state’s economy** and providing a solid return on its investment in higher education through research and training.
- **Addressing critical workforce shortages** and preparing students (undergraduate, graduate, and professional) for effective engagement and leadership in a global environment.
- Acquiring, allocating, and managing public and private revenue streams and exercising **exemplary stewardship** over all of the University’s resources for a sustainable future.

Performance Measures

- Ten performance indicators established for five outcomes
- Baseline data established in 2008
- First update provided to the Board of Regents in January 2010
- Second update provided to the Board of Regents Spring 2011 Based on 2010 outcomes



Performance Measures

STRATEGIC OUTCOMES	PERFORMANCE MEASURES
Native Hawaiian Education Attainment	<ul style="list-style-type: none">•Increase Degree Attainment of Native Hawaiians at UH
Hawaii's Educational Capital	<ul style="list-style-type: none">•Increase UH Degrees & Certificates of Achievement Earned•Increase UH Disbursement of Pell Grants•Increase Going Rates of Public and Private High Schools to UH System Campuses
Economic Contribution	<ul style="list-style-type: none">•Increase UH Extramural Fund Support•Increase UH Invention Disclosures, Patents, and Licenses
Globally Competitive Workforce	<ul style="list-style-type: none">•Increase UH Degrees in STEM Fields•Increase UH Output in Shortage Areas
Resources and Stewardship	<ul style="list-style-type: none">•Decrease Deferred Maintenance Backlog•Increase Non-State Revenue Streams

President Greenwood Joint session of the Hawai'i State Legislature

The Hawai'i Graduation Initiative

*Increases undergraduate, graduate and professional
degrees and certificates awarded by 25%
(2008—2015)*

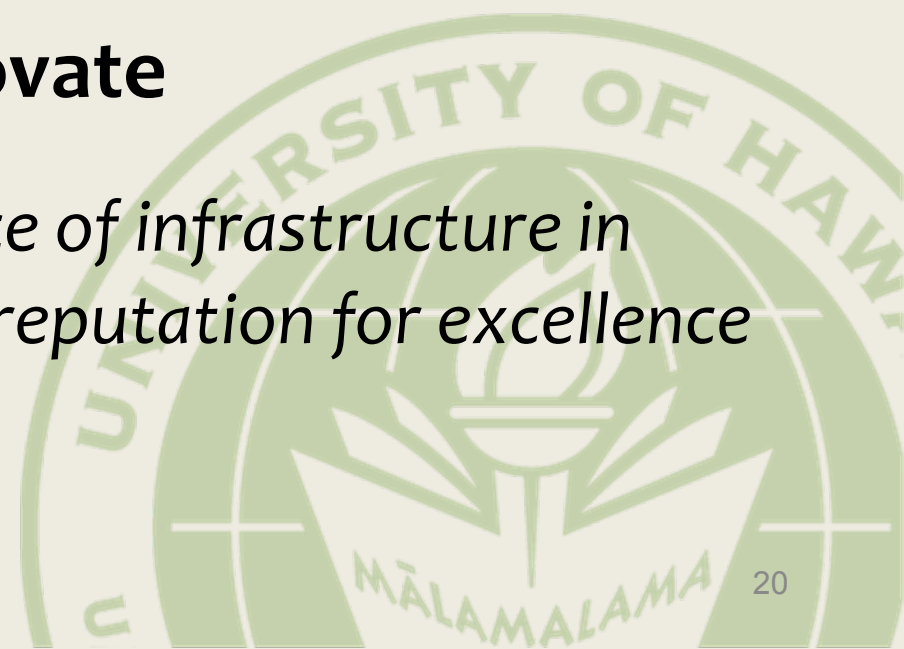


Initiative on Workforce Development and Technology Advancement

Addresses critical workforce shortages (undergrad, grad & professional); identifies & develops technologies to advance and diversify the state's economy; identifies areas for potential growth

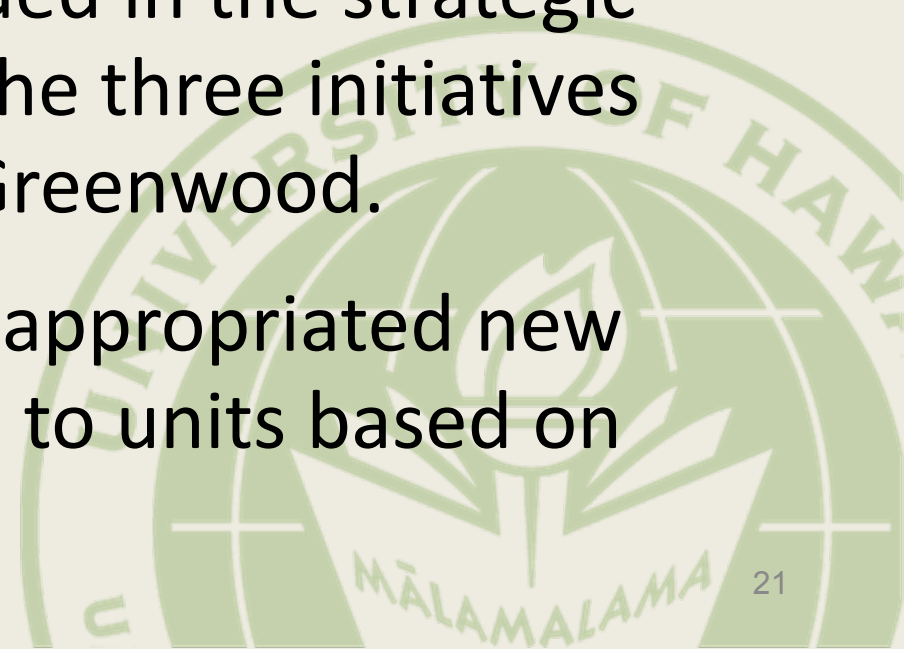
Project Renovate to Innovate

Underscores the importance of infrastructure in sustaining the University's reputation for excellence in research and training



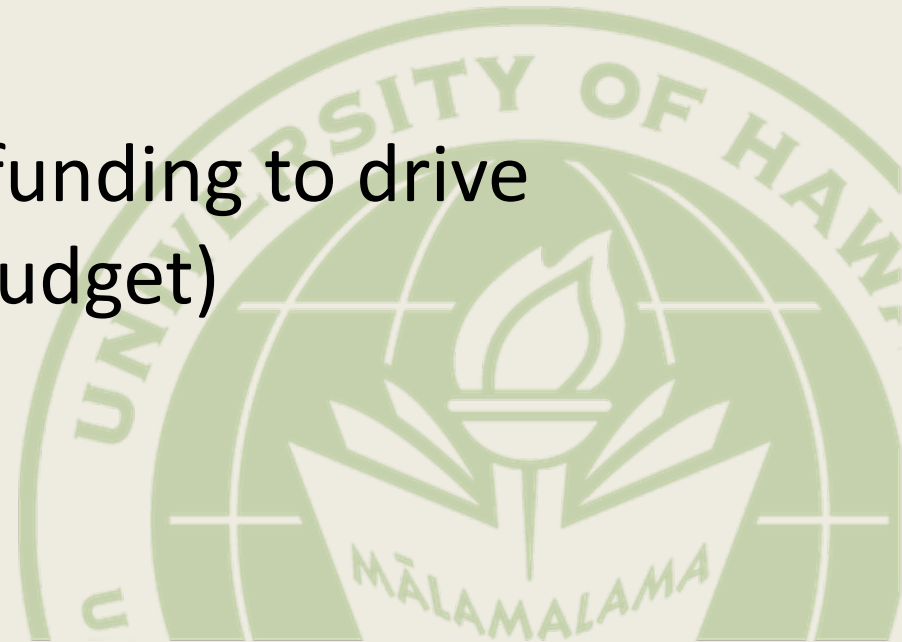
Biennium Budget Development Strategy

- ❖ **Develop a realistic budget request that recognizes the financial condition of the State**
- Provide concrete plans for strategic growth in which the state can invest
- Budget priorities grounded in the strategic outcomes, particularly the three initiatives launched by President Greenwood.
- A substantial portion of appropriated new monies will be allocated to units based on performance.



Outcomes Funding Principles

- Focus on desired strategic outcomes
- Include both end result and momentum measures
- Keep measures few in number and clearly understood
- Have enough incentive funding to drive behavior (3% to 5% of budget)



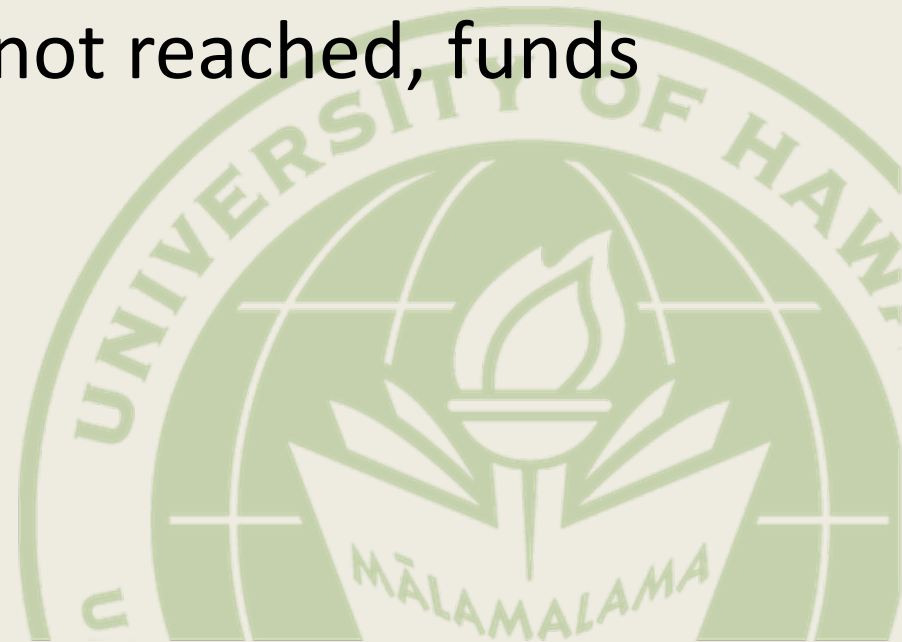
UH Outcomes Funding

- Focus on graduation outcomes
- Focus on transfer outcomes
- Overweights for
 - Native Hawaiian student success
 - STEM student success
 - Low income student success



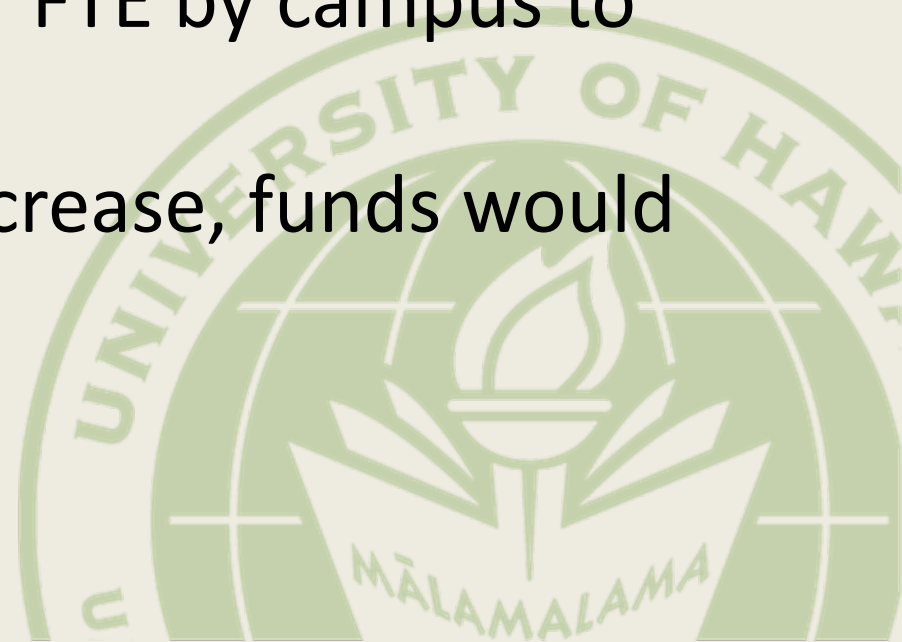
UH Outcomes Funding

- Targets identical to Hawai'i Graduation Initiative and UH strategic plan
- Weights assigned to each measure differ slightly by campus and mission
- If outcomes targets are not reached, funds would lapse



UH Enrollment Funding

- Focus on incremental funding for new enrollment growth
- Different funding per FTE by campus to reflect different costs
- Different state share per FTE by campus to reflect different mission
- If enrollment doesn't increase, funds would lapse



Operating Fund Request

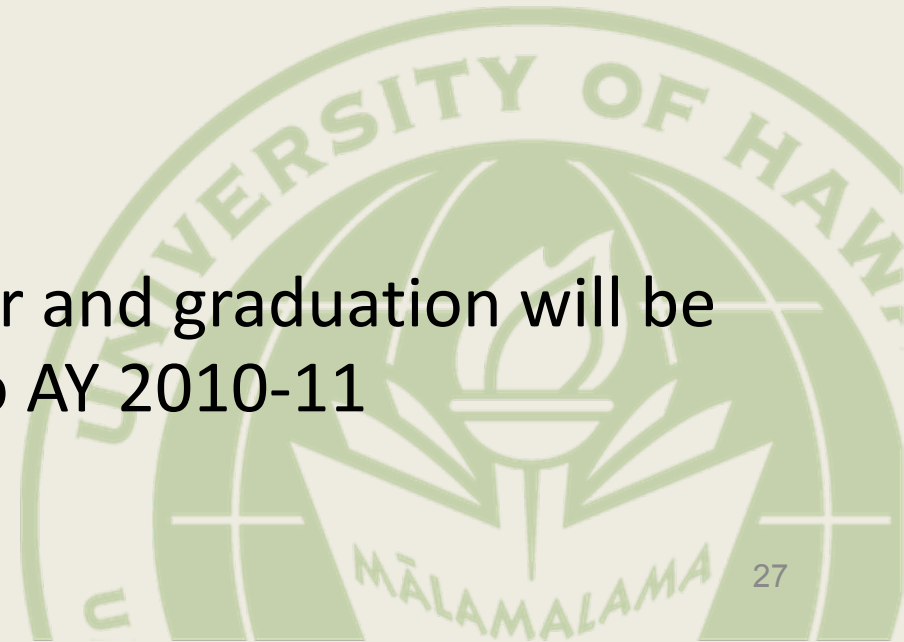
Part 1: Hawai'i Graduation Initiative

- Outcome based funding
- Enrollment funding



Outcome Based Funding

- Increase in number of graduates
- Increase in transfers from 2 to 4 year campuses
- Over Weights for:
 - Native Hawaiian graduates
 - STEM graduates
 - PELL recipients
- Baseline data for transfer and graduation will be AY 2009-10 compared to AY 2010-11



Outcome Based Funding Systemwide Totals

UH SYSTEM TOTAL Strategic Outcome	Baseline	Target FY 2012	% Increase	Target FY 2013	% Increase
Degrees/Certificates	8,312	8,644	4%	8,990	4%
Native Hawaiian Undergraduates	856	918	7%	983	7%
Native Hawaiian Graduates	133	142	7%	152	7%
STEM Undergraduates	1,365	1,406	3%	1,448	3%
STEM Graduates	369	380	3%	391	3%
Pell Recipients	9,169	9,627	5%	10,108	5%
CC Transfers	1,423	1,493	5%	1,568	5%
Available Amount	\$10,000,000			\$20,000,000	

Baseline: Strategic Plan target for FY 2010

Targets: Strategic Plan targets for the prior fiscal year

Outcome Based Funding

Available Amounts by Campus

UH SYSTEM TOTAL		
Campus	FY 2012	FY 2013
UH Manoa	6,036,035	12,072,070
UH Hilo	843,532	1,687,063
UH West Oahu	149,575	299,150
Community Colleges	2,970,858	5,941,717
Available Amount	\$10,000,000	\$20,000,000

Outcome Based Funding Manoa

MANOA Strategic Outcome	Baseline	Target FY 2012	% Increase	Target FY 2013	% Increase	Weight
Degrees/Certificates	4,576	4,759	4%	4,949	4%	70
Native Hawaiian Undergraduates	248	266	7%	285	7%	5
Native Hawaiian Graduates	126	134	6%	143	7%	5
STEM Undergraduates	535	551	3%	568	3%	5
STEM Graduates	363	374	3%	385	3%	5
Pell Recipients	3,034	3,186	5%	3,345	5%	5
CC Transfers	1,010	1,060	5%	1,113	5%	5
						100
Available Amount	\$6,036,035		\$12,072,070			

Baseline: Strategic Plan target for FY 2010

Targets: Strategic Plan targets for the prior fiscal year

Outcome Based Funding Hilo

HILO Strategic Outcome	Baseline	Target FY 2012	% Increase	Target FY 2013	% Increase	Weight
Degrees/Certificates	628	653	4%	679	4%	60
Native Hawaiian Undergraduates	88	95	8%	102	7%	10
Native Hawaiian Graduates	7	8	14%	9	13%	0
STEM Undergraduates	167	172	3%	177	3%	10
STEM Graduates	6	6	0%	6	0%	0
Pell Recipients	1,330	1,396	5%	1,466	5%	10
CC Transfers	148	155	5%	163	5%	10
						<hr/> 100
Available Amount		\$843,532		\$1,687,063		

Baseline: Strategic Plan target for FY 2010

Targets: Strategic Plan targets for the prior fiscal year

Outcome Based Funding

West Oahu

WEST OAHU Strategic Outcome	Baseline	Target FY 2012	% Increase	Target FY 2013	% Increase	Weight
Degrees/Certificates	230	239	4%	249	4%	65
Native Hawaiian Undergraduates	38	41	8%	44	7%	10
STEM Undergraduates	0	0	--	0	--	0
Pell Recipients	246	258	5%	271	5%	5
CC Transfers	265	278	5%	292	5%	20
						100
Available Amount		\$149,575		\$299,150		

Baseline: Strategic Plan target for FY 2010

Targets: Strategic Plan targets for the prior fiscal year

Outcome Based Funding Community Colleges

COMMUNITY COLLEGES Strategic Outcome	Baseline	Target FY 2012	% Increase	Target FY 2013	% Increase	Weight
Degrees/Certificates	2,878	2,993	4%	3,113	4%	35
Native Hawaiian Undergraduates	482	516	7%	552	7%	10
STEM Undergraduates	663	683	3%	703	3%	5
Pell Recipients	4,559	4,787	5%	5,026	5%	10
CC Transfers	1,423	1,493	5%	1,568	5%	40
						100
Available Amount		\$2,970,858		\$5,941,717		

Baseline: Strategic Plan target for FY 2010

Targets: Strategic Plan targets for the prior fiscal year

Enrollment Funding

- Funding for enrollment growth as a momentum indicator
- Baseline data for enrollment will be census data Fall 2009



Enrollment Funding

Classified, Resident Undergraduate FTE				
Campus	Baseline	Operating Cost per FTE	% General Funds	State Share per additional FTE
Manoa	8,359	\$13,889	50.0%	\$6,945
Hilo	1,966	\$15,606	62.5%	\$9,754
West Oahu	631	\$12,473	62.5%	\$7,796
Community Colleges	14,142	\$9,939	75.0%	\$7,454
	FY 2012	FY 2013		
Enrollment Funding Pool	\$5,000,000	\$10,000,000		

Baseline: Fall 2009 enrollment

Operating Cost per undergraduate FTE: from FY 2008-09

% General Funds: guideline, subject to revision as appropriate

If the total state share of new enrollment costs exceeds the enrollment funding pool, the pool will be proportionately distributed to campuses

Enrollment Funding Example

If the total state share of new enrollment costs exceeds the enrollment funding pool, the enrollment funding pool will be proportionately distributed to campuses

FY2012 Enrollment Funding Pool: \$5,000,000

		Manoa	Hilo	West Oahu	Community Colleges	Total
1	Base Enrollment	8,359	1,966	631	14,142	25,098
2	If Actual Enrollment for FY2012 is... *	8,777	2,064	663	14,849	26,353
3	Increase over base	418	98	32	707	1,255
4	Operating cost per undergraduate FTE	\$13,889	\$15,606	\$12,473	\$9,939	
5	% General Funds	50.00%	62.50%	62.50%	75.00%	
6	State share of new enrollment cost (3) x (4) x (5)	\$2,902,801	\$955,868	\$249,460	\$5,270,155	\$9,378,283
7	Percentage Distribution	31%	10%	3%	56%	100%
	Distribution of Enrollment Funding Pool \$5,000,000 x (7)	\$1,550,000	\$500,000	\$150,000	\$2,800,000	\$5,000,000

* Assumes 5% increase over Base Enrollment

Operating Fund Request

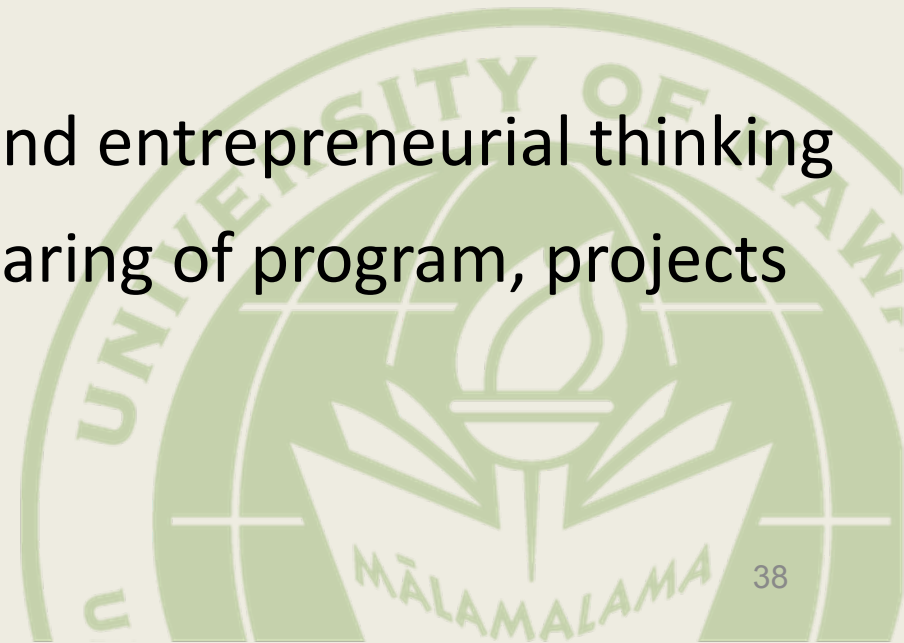
Part 2: Performance-based Program Change Requests (PCRs)

- To advance workforce development
- To identify and develop innovations and technologies to advance the state's economy
- To build the state's capacity for growth and development
- To assist in diversifying the economy



Evaluation of PCRs based on criteria:

- Alignment with the strategic outcomes
- Likelihood for realizing significant progress on the relevant performance measure
- Grounded in program review/improvement
- Measurability of results
- Creative, collaborative, and entrepreneurial thinking
- Leverage system wide sharing of program, projects and/or personnel



Biennium Budget Committee

- System wide group of administrators, faculty, staff, and students
- Co-chaired by VPAPP & VPBF/CFO
- Charged with evaluation of PCRs submitted by campuses, system, and system wide groups



Summary of PCR Requests

Manoa

MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST FTE	AMOUNT	BOR REQUEST FTE	AMOUNT
UH Manoa	Establish a UH Engineering Consortium & Create the Pre-Engineering & Lower Division Engineering	12.00	1,200,000	28.00	3,000,000
	Health Professions Expansion as Part of the UH System Strategic Outcomes	5.50	700,000	12.50	1,300,000
	Establish a University of Hawaii Innovations and Technology Transfer Program	1.00	600,000	1.00	1,320,000
	College of Education - Increase Production of Teachers	5.50	300,000	11.00	600,000
	Nursing Workforce Development	11.00	840,000	23.00	1,800,000
	Social Work Program Expansion	2.00	199,160	5.00	391,140
	Sub-total UH Manoa	37.00	3,839,160	80.50	8,411,140

Summary of PCR Requests Hilo and SBDC

MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST		BOR REQUEST	
		FTE	AMOUNT	FTE	AMOUNT
UH Hilo	Responding to Hawaii's Critical Workforce Needs through Best Practices in STEM Education	5.00	247,324	7.00	806,437
	Increasing Capacity for Research, Extramural Grants & External Partnerships to Promote Econ Dev	3.00	203,750	3.00	335,710
	Expanding Degree Programs to Increase Workforce Development in West Hawaii	1.00	200,000	1.00	160,000
	Sub-total UH Hilo	9.00	651,074	11.00	1,302,147
SBDC	Hawaii Small Business Development Center Network Agriculture Outreach Initiative	0.00	16,297	0.00	32,594

Summary of PCR Requests West Oahu

MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST		BOR REQUEST	
		FTE	AMOUNT	FTE	AMOUNT
UH West Oahu	Supporting UHWO's Position to Provide Access to a Workforce Related 4 Year Baccalaureate Program	3.00	157,062	6.00	314,123

Summary of PCR Requests Community Colleges

MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST		BOR REQUEST	
		FTE	AMOUNT	FTE	AMOUNT
UH Community Colleges	New and Emerging Programs	7.00	524,492	8.00	698,836
	Improve Quality of Existing Career and Technical Education (CTE) Programs	13.00	825,420	14.00	1,961,540
	Science, Technology, Engineering and Math (STEM) Initiatives	5.00	256,420	12.00	616,452
	Distance Education for Career and Technical Education (CTE) Programs	5.00	267,944	7.00	461,312
	Sub-total UH Community Colleges	30.00	1,874,276	41.00	3,738,140

Summary of PCR Requests Systemwide Programs

MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST		BOR REQUEST	
		FTE	AMOUNT	FTE	AMOUNT
UH Systemwide Programs	Psychiatric Disability Services for Students	0.00	140,000	0.00	210,000
	Collaborative Prog Planning & Dev of Reusable Distance Delivered Courses for Statewide Workforce Dev	2.00	184,000	4.00	472,000
	Sub-total UH Systemwide Programs	2.00	324,000	4.00	682,000

Summary of PCR Requests

President's Initiatives

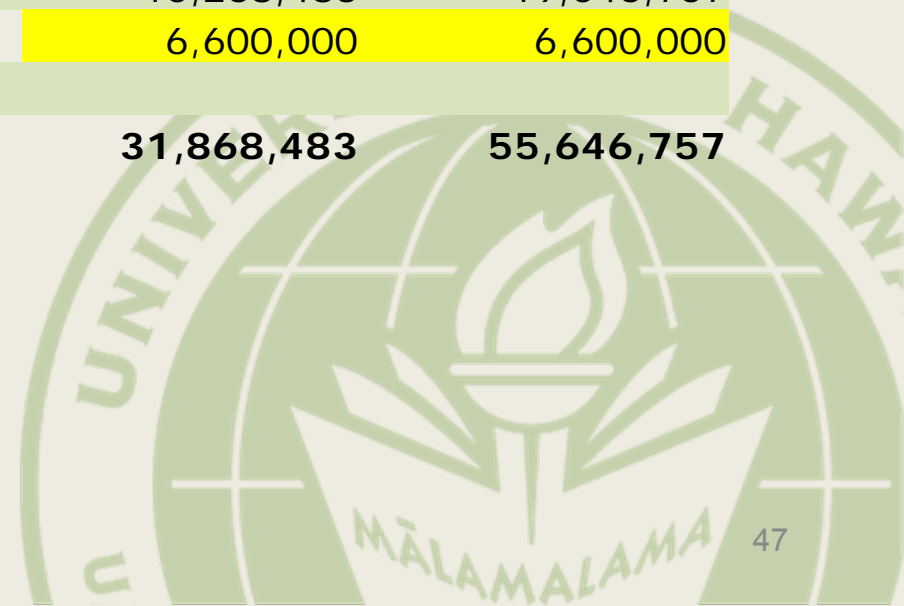
MAJOR UNIT	DESCRIPTION	FY 2011 - 12		FY 2012 - 13	
		BOR REQUEST		BOR REQUEST	
		FTE	AMOUNT	FTE	AMOUNT
President's Initiatives	Statewide Institutionalization of Na Pua Noeau Positions	9.00	579,994	18.00	1,159,989
	Reduction of the University Maintenance Backlog & Ongoing Capital Renewal Needs	11.00	846,500	11.00	806,504
	Addressing UHWO's Enrollment Growth & Program Development	0.00	0	9.00	620,000
	Office Of Mauna Kea Management	7.00	1,980,120	7.00	1,980,120
	Sub-total President's Initiatives	27.00	3,406,614	45.00	4,566,613

Summary of PCR Requests

	FY 2011-12		FY 2012-13	
	BOR REQUEST		BOR REQUEST	
	FTE	AMOUNT	FTE	AMOUNT
UH Manoa	37.00	\$3,839,160	80.50	\$8,411,140
UH Hilo	9.00	651,074	11.00	1,302,147
SBDC	0.00	16,297	0.00	32,594
West Oahu	3.00	157,062	6.00	314,123
Community Colleges	30.00	1,874,276	41.00	3,738,140
Systemwide Programs	2.00	324,000	4.00	682,000
President's Initiatives	27.00	3,406,614	45.00	4,566,613
TOTAL	108.00	\$10,268,483	187.50	\$19,046,757

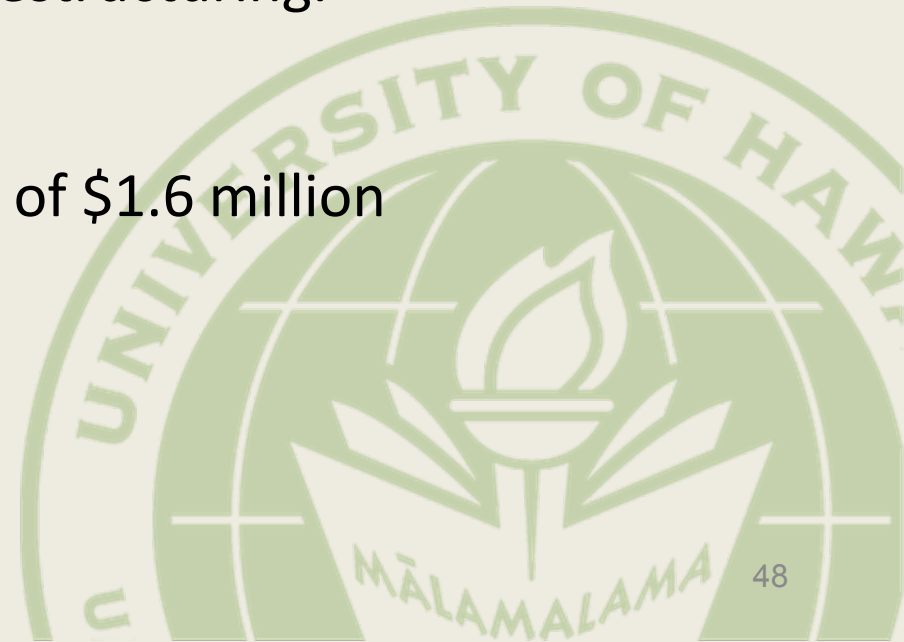
Summary of Operating Budget Requests

	FY2012	FY2013
General Fund Operating Budget (Base)		
(after reductions of \$108 million in FB 2009-2011)	\$360,687,276	
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Hawaii Graduation Initiative		
Outcome Based Funding	\$10,000,000	\$20,000,000
Enrollment Funding	5,000,000	10,000,000
Program Change Requests	10,268,483	19,046,757
Restoration of ARRA Funding	6,600,000	6,600,000
Total Operating Budget Requests	31,868,483	55,646,757



State General Fund Actions

- FY 2012
 - Additional \$8.1 million reduction to UH by legislature
 - State B&F allocated \$5.6M reduction to UH out of \$88M for collective bargaining cut to B&F by legislature
 - Allocation of \$3M reduction to UH out of \$50M reduction to B&F by legislature for government restructuring.
- FY 2013
 - Additional legislative reduction of \$1.6 million



Supplemental Operating Budget Requests

FY2013

Hawaii Graduation Initiative

Outcome Based Funding	\$10,000,000
Statewide institutionalization of Na Pua Noeau positions	1,159,989
UHWO Kapolei Campus Health and Safety and Enrollment Growth	1,490,000

Office of Mauna Kea Management	1,980,120
Reduction of University-wide Maintenance Backlog & Ongoing Capital Renewal Needs	846,500
Establish University of Hawaii Systemwide Innovations and Technology Transfer Program	1,320,000
Establish UH Engineering Consortium and Create Pre-Engineering & Lower Division Engineering	3,000,000

Total Operating Budget Requests

\$19,796,609

Technical Budget Adjustments

- Transfers of funds and positions from revolving to special funds due to legislation
- Expenditure ceiling increases
- Transfers within UH budget



CIP Funds

- Health, Safety, and Code Requirements
- Capital Renewal and Deferred Maintenance
- Minor CIP
- Project Renovate to Innovate
- Major CIP Projects – Shovel Ready
- Financially Leveraged Projects
- Various Planning and Design Projects



CIP Biennium Budget Approved by the 2011 Legislature
Fiscal Biennium 2011-2013
(Amounts in Thousands of Dollars)

Category/Campus/Means of Financing	Board of Regents' Budget		Act 164, SLH 201	
	2011-2012	2012-2013	2011-2012	2012-2013
<u>Health, Safety, and Code Requirements</u>	38,973	0	30,000	3,977
<u>By Campus</u>				
UH Mānoa	18,600	0	12,953	0
UH Hilo	8,700	0	6,821	1,877
Community College System	3,500	0	3,500	0
Kapi'olani Community College	1,103	0	1,103	0
Leeward Community College	7,070	0	4,969	2,100
UH System	0	0	654	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	38,973 C	0 C	30,000 C	3,977 C
 <u>Capital Renewal and Deferred Maintenance</u>	 141,531	 115,589	 50,000	 10,000
<u>By Campus</u>				
UH Mānoa	98,759	86,072	33,520	7,257
UH Hilo	7,076	6,696	3,808	391
UH West O'ahu	419	16	154	1
Community College System	35,277	22,805	12,018	1,851
UH System	0	0	500	500
<u>By Means of Financing</u>				
C General Obligation Bond Fund	141,531 C	115,589 C	50,000 C	10,000 C

CIP Biennium Budget Approved by the 2011 Legislature
Fiscal Biennium 2011-2013
(Amounts in Thousands of Dollars)

Category/Campus/Means of Financing	Board of Regents' Budget		Act 164, SLH 201	
	2011-2012	2012-2013	2011-2012	2012-2013
<u>Minor CIP</u>	10,000	0	10,000	0
<u>By Campus</u>				
Kapi'olani Community College	3,200	0	3,200	0
Windward Community College	6,800	0	6,800	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	10,000 C	0 C	10,000 C	0 C
<u>Project Renovate to Innovate</u>	35,665	162,345	0	0
<u>By Campus</u>				
UH Mānoa	29,665	156,650	0	0
UH Hilo	6,000	5,695	0	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	35,665 C	162,345 C	0 C	0 C

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Category/Campus/Means of Financing	Board of Regents' Budget		Act 164, SLH 201	
	2011-2012	2012-2013	2011-2012	2012-2013
<u>Major CIP Projects - Shovel Ready</u>	39,991	111,276	19,013	4,501
<u>By Campus</u>				
UH Hilo	3,000	66,000	0	0
Hawai'i Community College	6,673	0	0	0
Honolulu Community College	0	36,393	0	0
Kapi'olani Community College	5,104	0	0	0
Leeward Community College	25,214	0	19,013	0
Maui College	0	4,501	0	4,501
Windward Community College	0	4,382	0	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	39,991 C	111,276 C	19,013 C	4,501 C
<u>Financially Leveraged Projects</u>	40,000	0	40,000	0
<u>By Campus</u>				
UH Hilo	40,000	0	40,000	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	7,200 C	0 C	20,000 C	0 C
E Revenue Bonds	28,800 E	0 E	16,000 E	0 E
N Federal Funds	4,000 N	0 N	4,000 N	0 N

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Category/Campus/Means of Financing	Board of Regents' Budget		Act 164, SLH 201	
	2011-2012	2012-2013	2011-2012	2012-2013
<u>Various Planning and Design Projects</u>	7,433	16,754	4	0
<u>By Campus</u>				
UH Mānoa	2,025	16,750	0	0
UH Hilo	4,400	0	0	0
Hawai'i Community College	1	0	0	0
Honolulu Community College	1	0	0	0
Kapi'olani Community College	2	0	0	0
UH System	1,004	4	4	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	7,433 C	16,754 C	4 C	0 C
<u>Legislative Initiatives</u>	0	0	6,200	500
<u>By Campus</u>				
UH Mānoa	0	0	700	0
UH West O'ahu	0	0	2,500	0
Hawai'i Community College	0	0	0	500
Leeward Community College	0	0	3,000	0
<u>By Means of Financing</u>				
C General Obligation Bond Fund	0 C	0 C	6,200 C	500 C

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Category/Campus/Mean of Financing	Board of Regents' Budget		Act 164, SLH 201	
	2011-2012	2012-2013	2011-2012	2012-2013
<u>Grand Total - All Categories</u>	313,593	405,964	155,217	18,978
<u>By Campus</u>				
UH Mānoa	149,049	259,472	47,173	7,257
UH Hilo	69,176	78,391	50,629	2,268
UH West O'ahu	419	16	2,654	1
Hawai'i Community College	6,674	0	0	500
Honolulu Community College	1	36,393	0	0
Kapi'olani Community College	9,409	0	4,303	0
Leeward Community College	32,284	0	26,982	2,100
Maui College	0	4,501	0	4,501
Windward Community College	6,800	4,382	6,800	0
Community College System	38,777	22,805	15,518	1,851
UH System	1,004	4	1,158	500
<u>By Means of Financing</u>				
C General Obligation Bond Fund	280,793 C	405,964 C	135,217 C	18,978 C
E Revenue Bonds	28,800 E	0 E	16,000 E	0 E
N Federal Funds	4,000 N	0 N	4,000 N	0 N

University of Hawai'i
Capital Improvements Program
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(Amounts in Thousands of Dollars)

Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
1			
		Health, Safety, and Code Requirements	17,436
	UHM	Campus-Wide Elevator Improvements	8,500 C
	UHM	Campus-Wide Accessibility Improvements, Phase I	238 C
	UHM	College of Education, Water System	143 C
	UHM	College of Education, Retaining Wall	247 C
	UHM	Campus-Wide Electrical Infrastructure	1,900 C
	UHM	Campus-Wide Sewer and Storm Drain Upgrade	950 C
	UHM	Hawai'i Institute for Marine Biology, Sea Wall and Pier Improvements	3,415 C
	UHM	Lower Campus Road, Automotive Guardrail	143 C
	UHM	Lyon Arboretum, Various Health and Safety Improvements	500 C
	UHM	Campus-Wide Upgrade Walkways	143 C
	UHH	Chemical Storage and Concentrated Waste Storage Building	557 C
	UHH	Campus Security Upgrade	400 C
	UHH	Hale Kehau, Removal of Lead Contaminated Roof	150 C
UHH	Emergency Shelter for Student Housing	150 C	

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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
2		Capital Renewal and Deferred Maintenance	140,637
	UHM	Capital Renewal	40,206 C
	UHM	Reduction of Backlog in 6 Years	66,639 C
	UHH	Capital Renewal	2,482 C
	UHH	Reduction of Backlog in 6 Years	3,721 C
	UHWO	Capital Renewal	14 C
	UHWO	Reduction of Backlog in 6 Years	46 C
	CCS	Capital Renewal	13,317 C
	CCS	Reduction of Backlog in 6 Years	14,212 C

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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
3	Minor CIP		12,050
	UHH	Telephone and Data Communication System Modernization	400 C
	UHH	Old Bookstore Renovation	350 C
	UHH	Classroom Modernizations	400 C
	UHH	Renovation to Accommodate Displaced Hale Aloha Occupants	900 C
	CCS	KAP, Kopikō – Renovation for Instructional Spaces	3,000 C
	CCS	KAU, Student Services – Renovation for Offices	1,200 C
	CCS	WIN, La'akea and No'eau Buildings – Renovation of Existing Facilities	4,400 C
	CCS	WIN, Veterinary Teaching – Addition to 'Imiloa Building	1,400 C

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Capital Improvements Program
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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
4		Project Renovate to Innovate	26,715
	UHM	Snyder Hall	3,500 C
	UHM	Holmes Hall	2,000 C
	UHM	Hawai'i Institute of Geophysics	2,605 C
	UHM	Marine Science Building	2,700 C
	UHM	Marine Fisheries Building	3,500 C
	UHM	Bilger Hall Renovation	4,300 C
	UHM	St. John Hall Renovation	6,260 C
	UHH	Keaukaha and Pana'ewa Research Laboratory Renovations	300 C
	UHH	Life Sciences Building Renovation	300 C
	UHH	PB-4 Renovation and Upgrade of Research Laboratories	400 C
	UHH	Lanikāula Army Reserve Facility Renovation for Research Laboratories	850 C

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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
5		Major CIP Projects – Shovel Ready	83,698
	UHM	Kuykendall Hall Modernization	36,000 C
	CCS	HON, Advanced Technology Training Center	36,393 C
	CCS	KAP, Information, Media, and Technology Center	5,104 C
	CCS	LEE, Theater Renovation	6,201 C

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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
6	Financially Leveraged Projects		134,758
	UHM	Campus-Wide Photovoltaic System	35,000 E
	UHM	Parking Structure Improvements	4,500 C
			3,000 E
	UHM	Faculty Housing	40,000 E
	UHM	Regional Biocontainment Laboratory	12,500 C
	UHH	College of Pharmacy and Health Sciences, Phase I	33,000 C
			5,000 E
	UHWO	Creative Media Building	437 C
			438 E
	UHWO	Allied Health Building	437 C
			438 E
	CCS	KAP, Culinary Institute of the Pacific – Diamond Head	4 C
			4 X

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Capital Improvements Program
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Priority	Budget Unit	Project Title	FY 2012-2013 Proposed
7	Various Planning and Design Projects		11,176
	UHM	Campus Master Plan	1,200 C
	UHM	Richardson Law School Expansion/Modernization	825 C
	UHH	General Classroom and Office Building	500 C
	UHH	Emergency Response and Campus Operations Center	900 C
	UHH	Affordable Faculty Housing Development at Mohouli/Kapiʻolani	400 C
	UHH	Covered Walkway	250 C
	UHH	Campus Center Expansion	750 C
	UHH	Hale Pōhaku Visitor Information Station Expansion	300 C
	UHH	Kalākaua Marine Education Center at Puakō	1,000 C
	UHH	Panaʻewa Farm Instructional Laboratory and Support Building	400 C
	UHH	Parking Improvements	250 C
	UHH	Performing and Fine Arts Building	501 C
	UHH	Research Facility	700 C
	UHH	Covered Basketball Courts	1,000 C
	UHH	Women's Soccer and Softball Field for Title IX	550 C
	UHH	Upgrade Horse Arena for Public Events	150 C
	SYS	Major CIP Planning (Student Housing, Hawaiian Success, Lot C)	1,500 C

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Priority	Budget Unit	Project Title	FY 2012-2013
			Proposed
		University of Hawai'i – Systemwide Totals	426,470
		<u>Means of Finance</u>	
		C General Obligation Bond Fund	342,590 C
		E Revenue Bonds	83,876 E
		X Other Funds	4 X
		<u>Totals by Budget Unit/Category</u>	
		University of Hawai'i at Mānoa	280,914
		University of Hawai'i at Hilo	57,011
		University of Hawai'i–West O'ahu	1,810
		University of Hawai'i–Community Colleges	85,235
		University of Hawai'i–System	1,500

Next Steps

	Date
Council on Revenues next meeting	September 6, 2011
Input from Board of Regents and President	Prior to September 29, 2011
Board of Regents Approval	September 29, 2011 BOR Meeting
UH Submittal to State B&F	After BOR Approval
Governor introduces executive budget	December 2011
2011 Legislative Session begins	January 2012